



**Saskatchewan  
Arts Alliance**

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Dear SAA Community:

In 2021, the SAA celebrated its 35th anniversary and over the past year, we have been reimagining ourselves as we look ahead to the next 35 years. It is fitting then that I write this season's greetings with Em Ironstar, SAA's incoming Executive Director.

As I near my retirement, I wanted to let you know how much I appreciated your support over the years. A lot has happened since I began this position and there has been progress. This wouldn't have happened without the support of everyone's collective efforts – for that I thank you. After 23 years, I am excited to enter a new phase in my life and to pass the torch to Em.

As the incoming Executive Director of the SAA, it's my pleasure to wish you a safe and happy holiday season! I'm looking forward to working with you to strengthen, grow and help our sector flourish.

In the new year, please keep your eye out for an op-ed article outlining the priorities in our new strategic plan and some of the exciting things we have planned in the coming year to engage and support our members, stakeholders and artists across the province! I know 2021 has been another rough year, thanks to the pandemic, but I look forward to the New Year with hope.

As another year comes to a close, all of us here at the Saskatchewan Arts Alliance wish you a restful holiday season and a happy new year!

Warm regards,

**Em Ironstar**  
Executive Director

**Marnie Gladwell**  
Happily Retired